

**CABINET - MONDAY, 4TH FEBRUARY, 2019**

**SUPPLEMENTARY PAPERS**

The following Papers were tabled at the meeting.

<b><u>AGENDA ITEM</u></b>	<b><u>REPORT TITLE</u></b>	<b><u>PAGE</u></b>	<b><u>WARD</u></b>
5.	Five Year Plan 2019-2024 – presentation slides	1 - 6	All
6.	Revenue Budget 2019/20 – presentation slides	7 - 20	All

This page is intentionally left blank

# **Five Year Plan 2019/20 – 2023/24**

**Refreshing our strategic  
priorities using evidence**

***Dean Tyler Service Lead  
Strategy & Performance***

# Five Year Plan 2018

## VISION

Growing a place of opportunity  
and ambition



# Our priority outcomes

- Outcome 1 – Slough children will grow up to be happy, healthy and successful
- Outcome 2 – Our people will be healthier and manage their own care needs
- Outcome 3 – Slough will be an attractive place where people choose to live, work and stay
- Outcome 4 – Our residents will live in good quality homes
- Outcome 5 – Slough will attract, retain and grow businesses and investment to provide opportunities for our residents

*A summary of our evidence  
base for the borough*

Medium Term Financial Strategy

Demographics

Children, education & young people

Adult health & social care

Community

Housing

Economy, regeneration &  
infrastructure

# Purpose

- To understand need and demand pressures particularly around adult and children's social care
- To understand our role as a Council and what we currently do
- To support our ambition to prevent future demand
- To ensure we remain sustainable as a Council
- To inform our strategic priorities in the Five Year Plan
- To inform agreement on our purpose and future direction
- To feed into our plans for Transformation and our Operating Model

# Evidence based decisions





# **The Budget 2019/20**

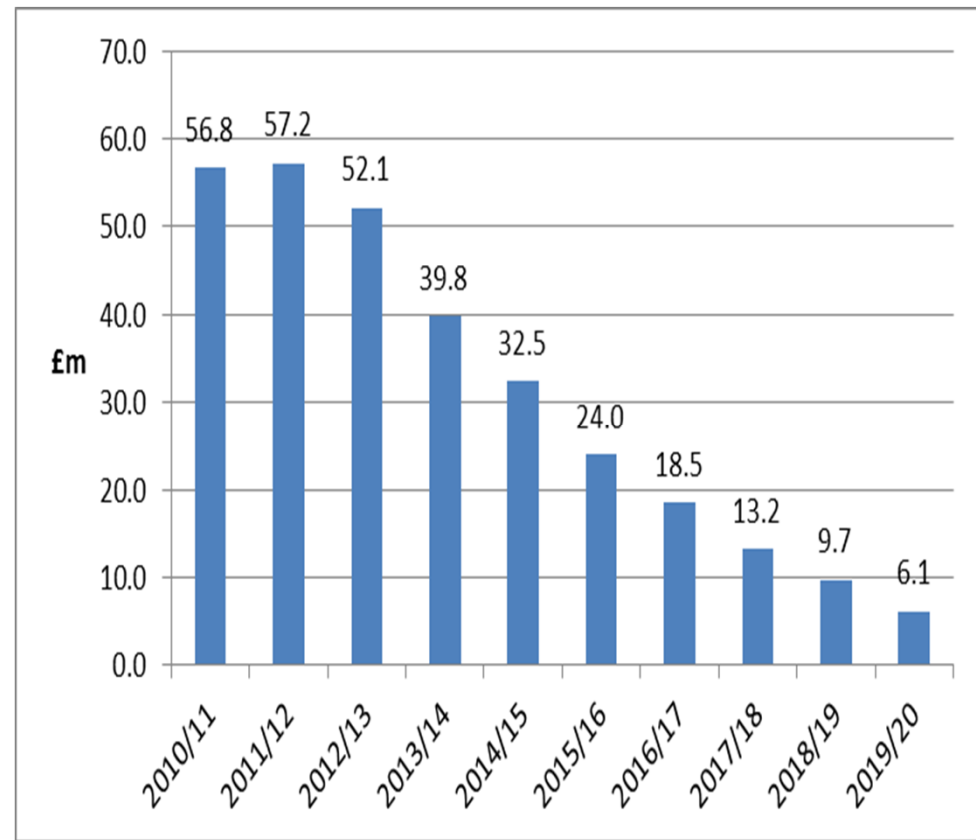
**Barry Stratfull  
Service Lead Finance**

# Revenue Budget Highlights

- A balanced budget for the next 3 years.
  - £200k set aside as a contingency in case of Brexit consequences (in addition to £210k from central government)
  - Increasing General Reserves from year 2 to offset risks of service pressures and the scale of our regeneration projects (TVU site)
  - Commercial income is being used to offset government funding reductions to protect front line services (47.4% of all savings)
- 2.8% increase in Council Tax (0% on Adult Social Care Precept)

# REVENUE SUPPORT GRANT

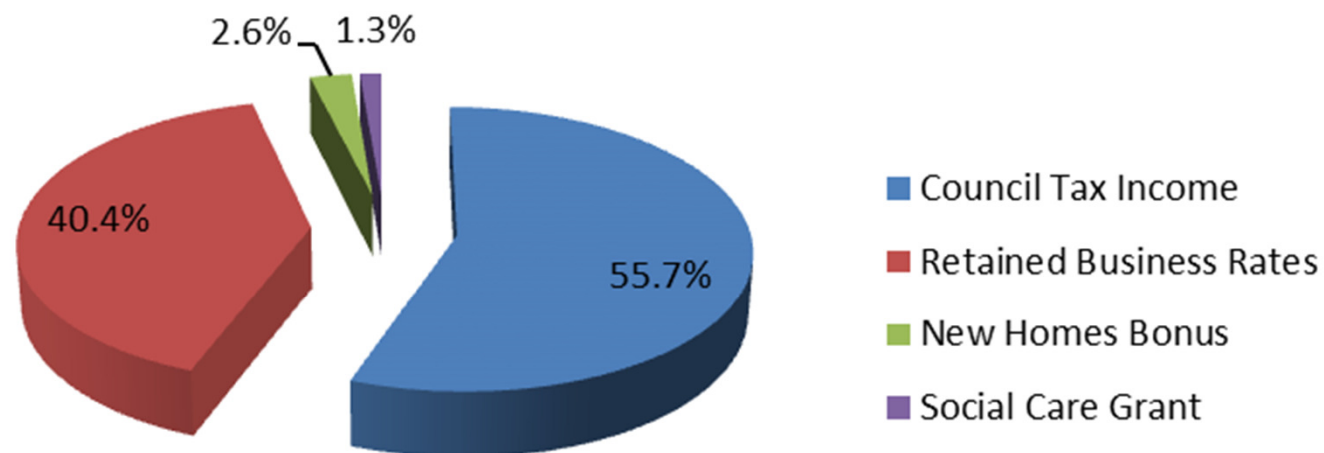
- Slough BC has seen spending cuts of 23% over last decade compared to a Britain wide average of -14% (source: Centre for Cities)



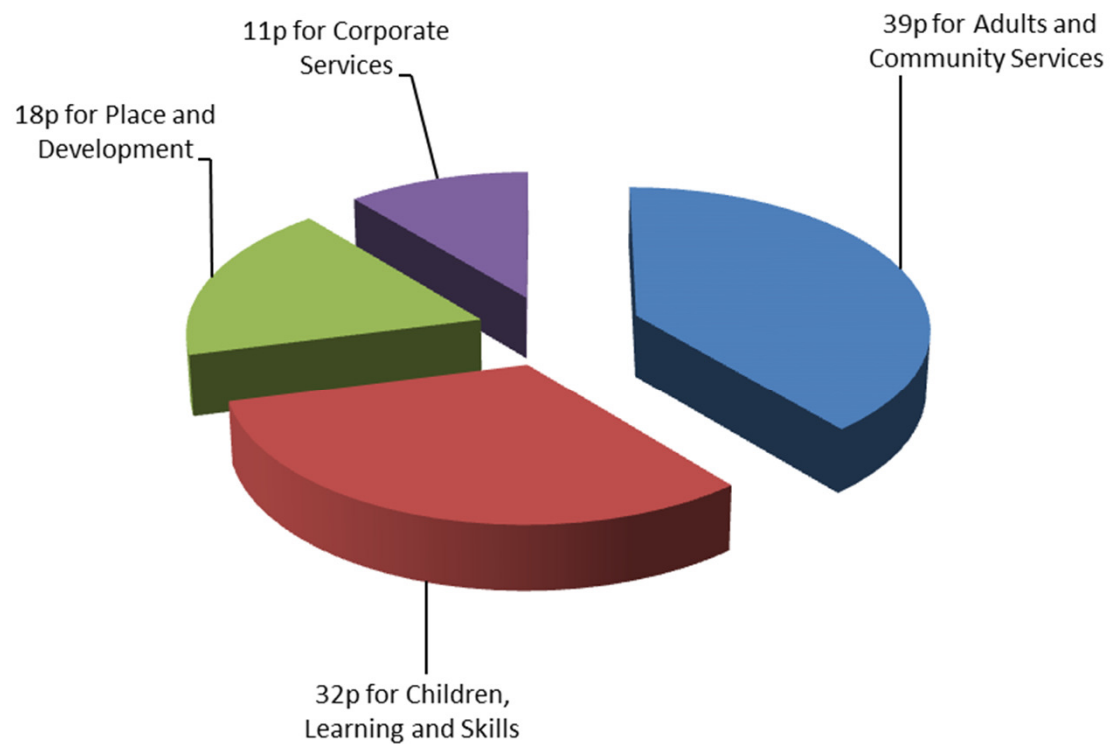
# A THREE YEAR BALANCED BUDGET

18/19		19/20	20/21	21/22	22/23
£'000		£'000	£'000	£'000	£'000
100,475	<b>Base Position (Excluding Parish Precepts)</b>	101,521	105,001	108,875	112,150
3,694	Base Budget Changes	3,694	3,140	3,140	3,140
2,845	Directorate Growth	8,099	3,918	1,725	1,725
250	Revenue Impact of Capital Programme	1,321	1,011	656	656
519	Slough Urban Renewal	2,739	750	750	0
(6,262)	Savings Identified	(12,373)	(4,945)	(2,996)	(100)
<b>101,521</b>	<b>Total Forecast Expenditure</b>	<b>105,001</b>	<b>108,875</b>	<b>112,150</b>	<b>117,571</b>
55,570	Council Tax Income	58,493	61,237	64,064	67,176
43,202	Retained Business Rates	42,395	45,340	46,180	47,004
2,749	New Homes Bonus	2,717	2,298	1,906	2,100
0	Additional Social Care Grant	1,396	0	0	0
<b>101,521</b>	<b>Total Estimated Funding Available</b>	<b>105,001</b>	<b>108,875</b>	<b>112,150</b>	<b>116,280</b>
<b>0</b>	<b>CURRENT FUNDING GAP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,291)</b>

# Sources of Income

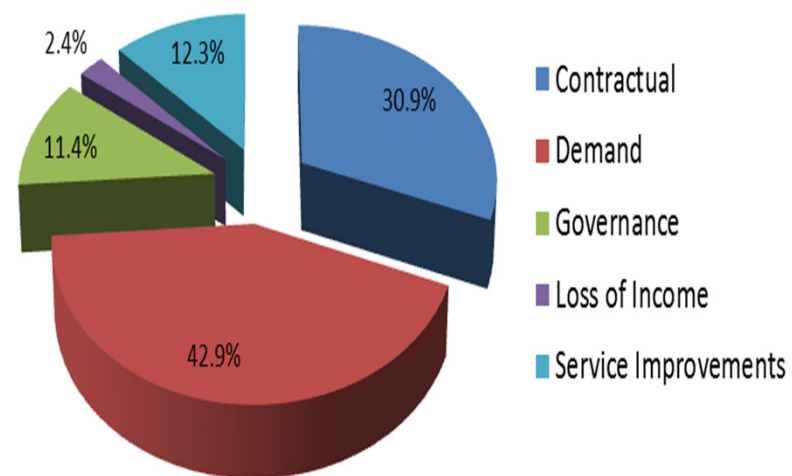


# Where Slough's Funding Goes



# Growth By Type

- £8.1 million of growth
- 43% growth to meet demand – majority of which Adult Social Care & Children's Services
- £2.5 million in contract inflation



# Addresses 2018/19 Demand Pressures

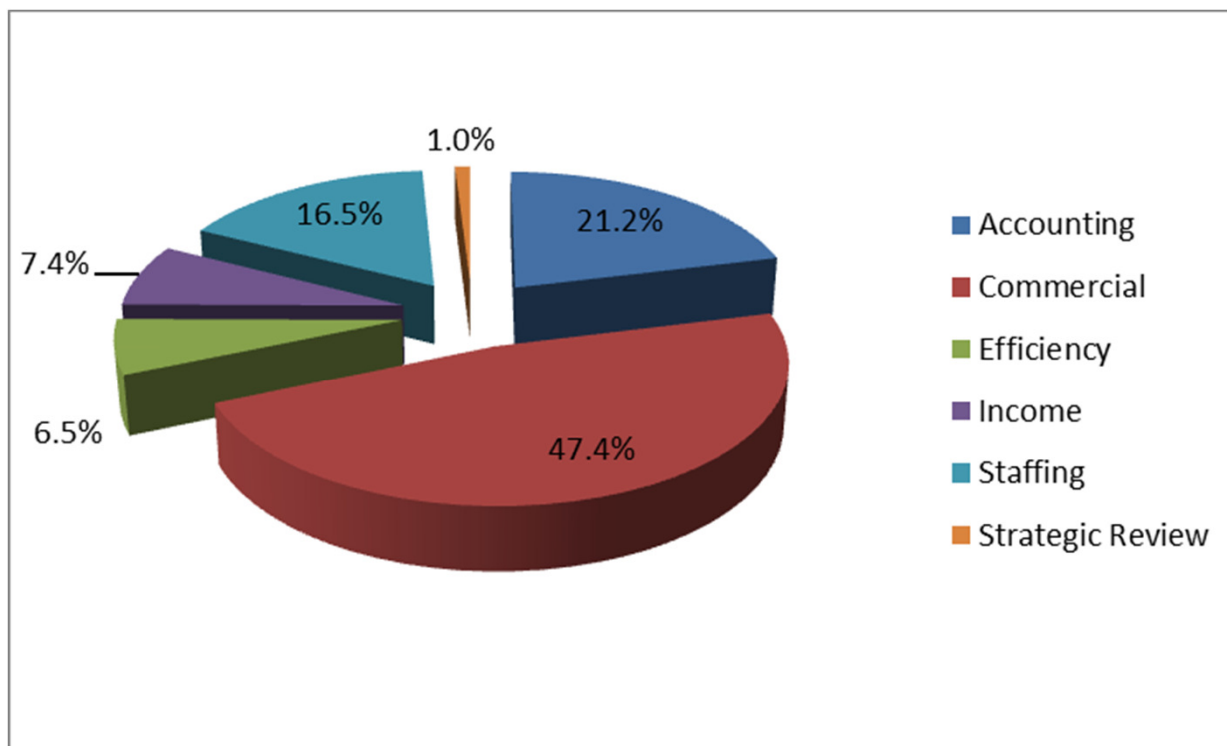
- Temporary Accommodation - £750k
- Children's Services - £1.4m
- Waste Contract - £1.550m
- Home to School Transport - £0.5m
- Adult Social Care - £0.750m +



# Growth For Service Improvements

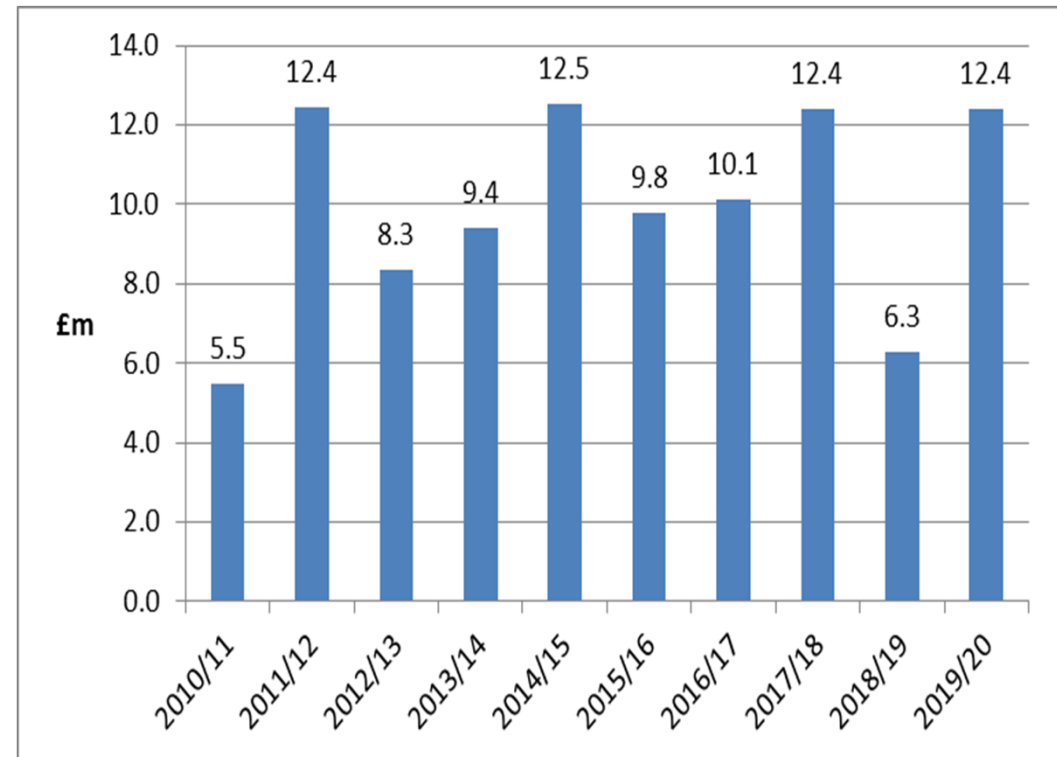
	19/20 £'000	20/21 £'000
Employment Opportunities for Slough Residents	25	25
Deep Clean of Town Centre	150	0
Leisure passes for Looked After Children	65	0
Community Investment Fund - Revenue Costs	210	0
Slough Academy - Ongoing Costs	0	175
Publication of Citizens Magazine - 4 x per year (printed)	40	0
Street Homelessness Initiatives	250	270
Introduction of Slough APP for Residents	59	48
	799	518

# SAVINGS PROPOSALS



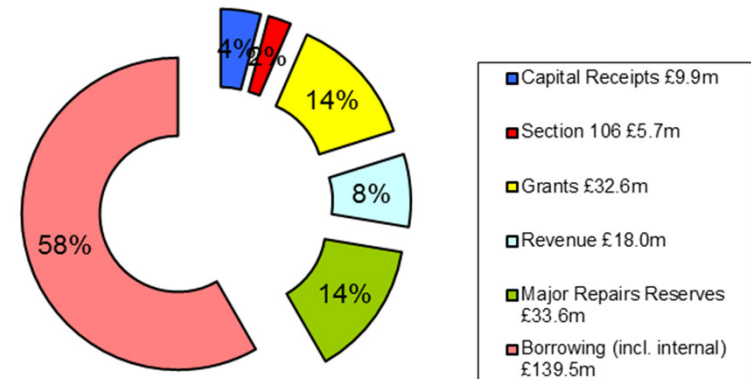
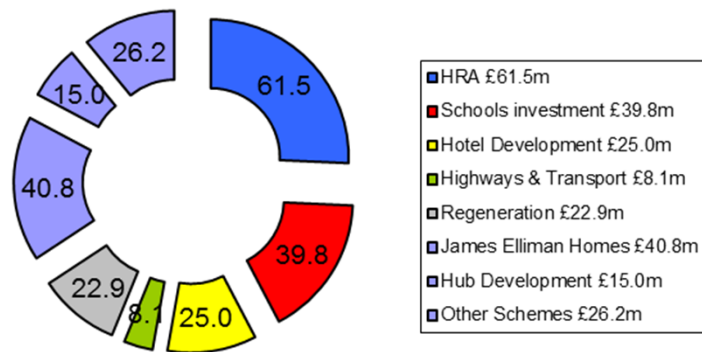
# SAVINGS DELIVERED

- Since 2010 £99.1 million in savings has been made
- £12.4 million required in this 2019/20 budget



# 2019-2024 Capital Programme

Major capital investment / £m



# 2019 Capital Programme – Major Items

DIRECTORATE	TOTAL 2019/20 BUDGET	ITEMS OF NOTE
Children, Learning and Skills	£29.26 million	<ul style="list-style-type: none"> <li>• Special School expansion and SEND £14m</li> <li>• Secondary School expansion £12m</li> </ul>
Regeneration	£55.6 million	<ul style="list-style-type: none"> <li>• James Elliman Homes £7.9m</li> <li>• Community Hubs £5m</li> <li>• Hotel £15m</li> <li>• TVU £8m</li> </ul>
Finance and Resources	£5 million	<ul style="list-style-type: none"> <li>• IT Infrastructure £3m</li> </ul>

This page is intentionally left blank